



Brain@work - Information Literacy

## Exploitation beyond academia research outcomes



INFORMATION COMPETENCE AS BOOSTER  
FOR PROSPECTIVE SCIENTISTS

February 4, 2020



Technology Transfer Unit (*Unitat de Valorització*) |  
Eurecat

# Brain@work - Information Literacy

## Exploitation

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# Technology Transfer / Exploitation:

## DEFINITION

"The process of creating VALUE from knowledge, **adapting it** to be appropriate and/or available for **commercial** and/or **social** use, turning that knowledge into competitive products, services, processes and entrepreneurial activity"

Netherlands National Exploitation Commission

**Systematic actions and feedback**

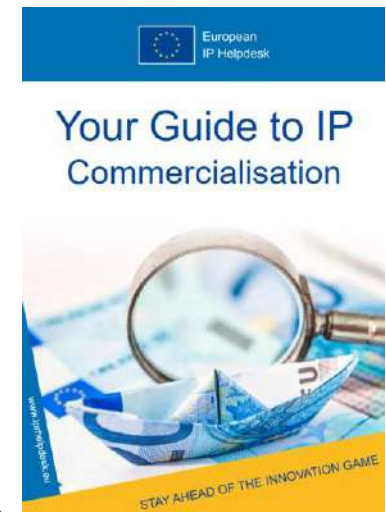


# Research results exploitation

## GOALS:

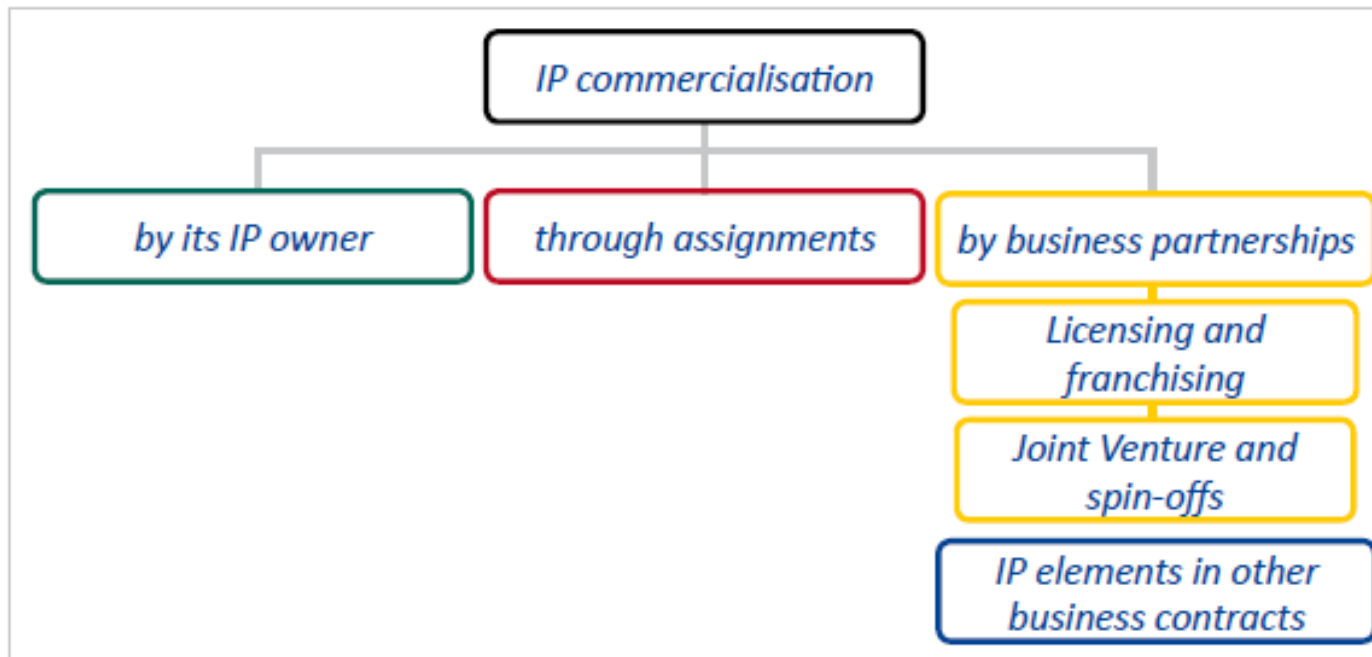
- To recognize the importance of technology transfer process
- To understand the basic principles of the tech transfer process

Tip: check out the 2016 IPR Helpdesk [Guide to IP commercialisation](#)



# Intro to commercialisation

(...) In addition, since IP can be commercialised either directly by its owner, through an assignment or by building up business partnerships, the selection of the most appropriate tool is often challenging, especially for Small and Medium-sized Enterprises (SMEs).



© European Union, 2016

Source: IPR Helpdesk: [Guide to IP commercialisation](#)



# What to consider when commercialisation of IP is carried out by its owner?



- **KEEP SECRECY**
- **USE IP DATABASES** and conduct FTO (freedom to operate)
- **Keep records**
- **Protect IP**
- **Enforce IP Rights** (monitoring, IP watch)

# What to consider when commercialisation of IP is carried out by its owner?

## - KEEP SECRECY

**CONFIDENTIAL**



The following measures may help businesses to keep their IP secret within the company:

- Making sure that employees, researchers and collaborators have in place confidentiality obligations and reminding them from time to time of the importance of complying with these obligations,
- Reviewing public disclosures (such as technical publications or communications with potential partners) to guarantee that confidential information is not included therein,
- Signing confidentiality agreements with partners and testers, prior to performing concept and technical testing and with third parties, when negotiating partnerships.

**NDA**



**CONFIDENTIAL**

- **KEEP SECRECY**

**USE templates +  
Ask for established  
procedures**

*What to consider in NDAs?*



- Clearly define the “confidential information”.
- Describe any restrictions on use of confidential information by the receiving party.
- Provide the list of information not covered by the agreement.
- Define the duration of “obligation for confidentiality” (unlimited or a period of time)

# What to consider when commercialisation of IP is carried out by its owner?



- Keep **records**

Keeping records of inventions is of utmost importance, as these will help you to prove the date and ownership of the invention, when needed. Besides, such records are a valuable source of information when drafting patent applications.

E.g. laboratory Booknotes, tests results, experimental books and track records

+ IDF's (**Invention Disclosure Form**) or equivalent (e.g. Record of Invention ROI) → **inventor's signatures needed**



# What to consider when commercialisation of IP is carried out by its owner?

## Fact Sheets

Commercialising Intellectual Property: Internal Product Development

How to Search for Patent Information

How to Search for Trade Marks

Design Searching

Alternative Dispute Resolution (ADR) Mechanisms

Defending and Enforcing IP

NDA,  
MTA

## Useful Documents

One Way Non Disclosure Agreement (European IP Helpdesk)

All these documents can be found in our library:

[www.iprhelppdesk.eu/library](http://www.iprhelppdesk.eu/library)

Find and  
contact your  
KTT Office!

# What to consider when commercialisation of IP is carried out by its owner?

## Fact Sheets

Commercialising Intellectual Property: Assignment Agreements

Non-Disclosure Agreement: A Business Tool

IP Due Diligence: Assessing Value and Risks of Intangibles

Alternative Dispute Resolution (ADR) Mechanisms

Defending and Enforcing IP

## Useful Documents


Mutual Non-Disclosure Agreement (European IP Helpdesk)

## References

Non-Disclosure Agreements (UK Intellectual Property Office)

*All these documents can be found in our library:*

[www.iprhelphdesk.eu/library](http://www.iprhelphdesk.eu/library)



Find and  
contact your  
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## Other types of contracts:

- ✓ **MTA:** Materials Transfer Agreement (Lab material(s), prototypes, samples)
- ✓ **NDA:** Non Disclosure Agreement (or Confidentiality agreement):  
e.g. One way NDAs, Mutual NDAs

## Exploitation goals:

Set of processes aimed at:

- **Increasing** the economic value of research
- Turning results into **viable products with industrial application**
- **Maximizing** the possibilities of acceptance in the market



# Tools to exploit technology

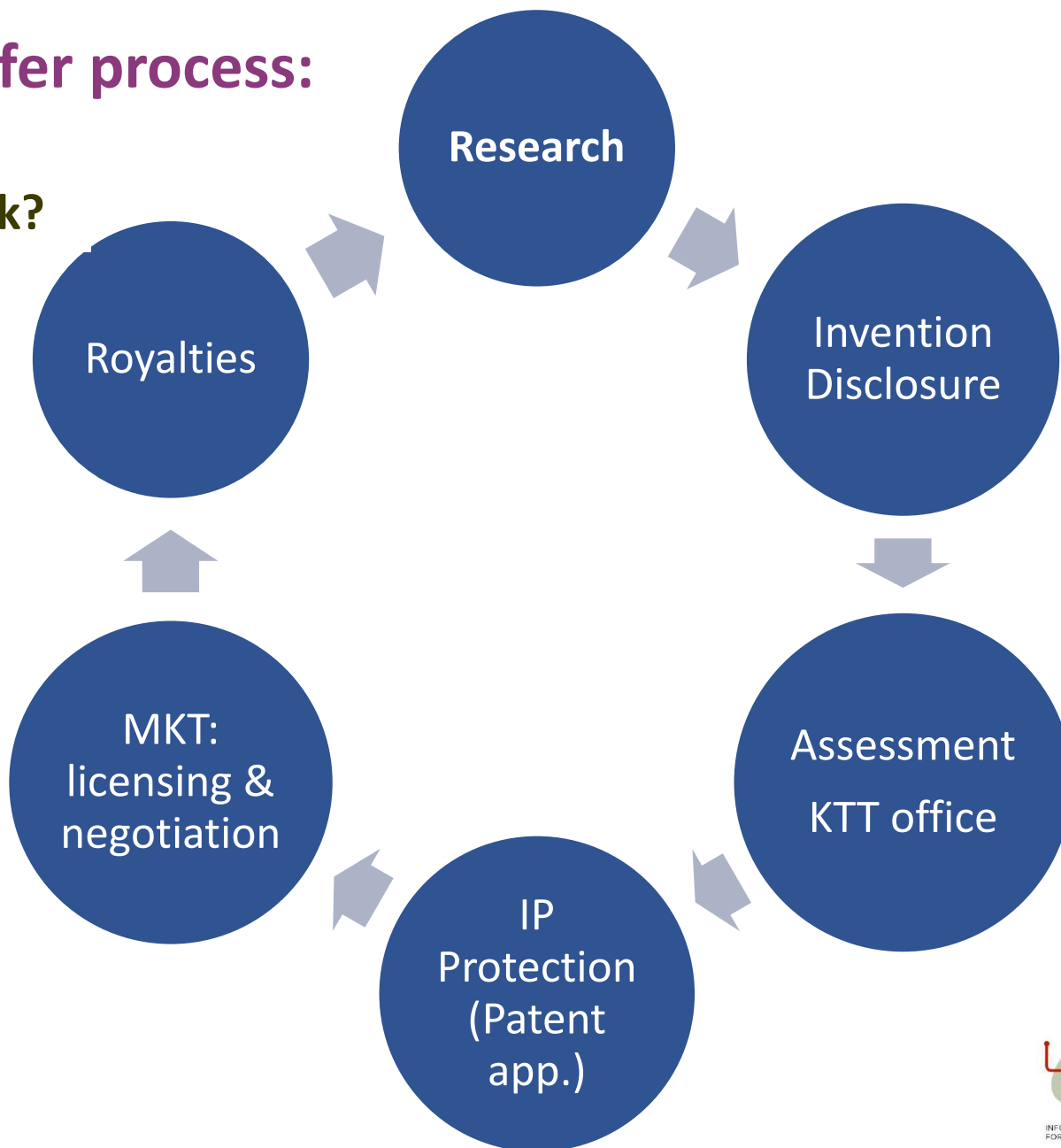
## Aspects to consider of our technology

We need to determine if new business opportunities exist through the exploitation of our technology. What needs to be considered:

- **Market:** opportunities, competitors, regulation and rules
- **State of technology development:** degree of innovation, state of the art, value € of similar technologies
- **Intellectual Property:** e.g., level of protection, ruling technologies

# The Tech transfer process:

How does it work?



## The Technology transfer process:

### DISCOVERY

- Novel product
- Novel process

### INVENTION DISCLOSURE

- **Confidential!**
- Invention technical features
- IP Policy

### KTTO

- Revenues / potential licensing agreements
- Applicability / Functionality

# The Technology transfer process:

## PROTECTION

- Previous disclosure?
- Authors?
- Infringement? Best protection strategy?

## MKT

- MKT (Marketing) Technology Overview
- Companies identification
- Dissemination ([EEN](#))

## NEGOTIATION

- LICENSING and future involvement (early stage)
- Spinoff as to develop and commercialize technology

TRL

Technology readiness level

## TRL: Technology readiness level

TRLs originally conceived at NASA in 1974, included seven levels

### Original NASA TRL Definitions (1989)

Level 1 – Basic Principles Observed and Reported

Level 2 – Potential Application Validated

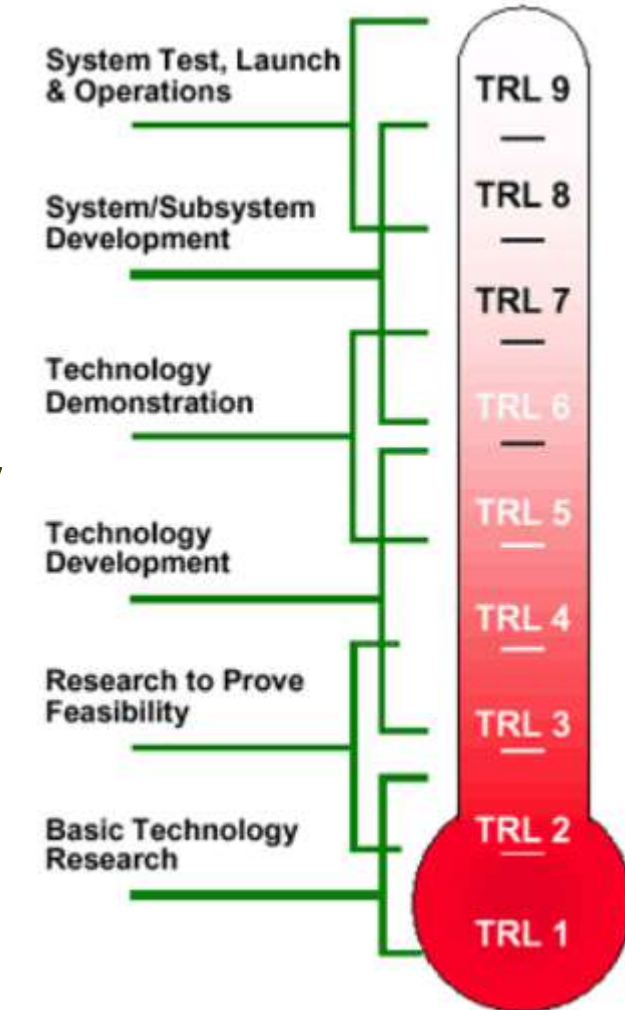
Level 3 – Proof-of-Concept Demonstrated, Analytically and/or Experimentally

Level 4 – Component and/or Breadboard Laboratory Validated

Level 5 – Component and/or Breadboard Validated in Simulated or Realspace Environment

Level 6 – System Adequacy Validated in Simulated Environment

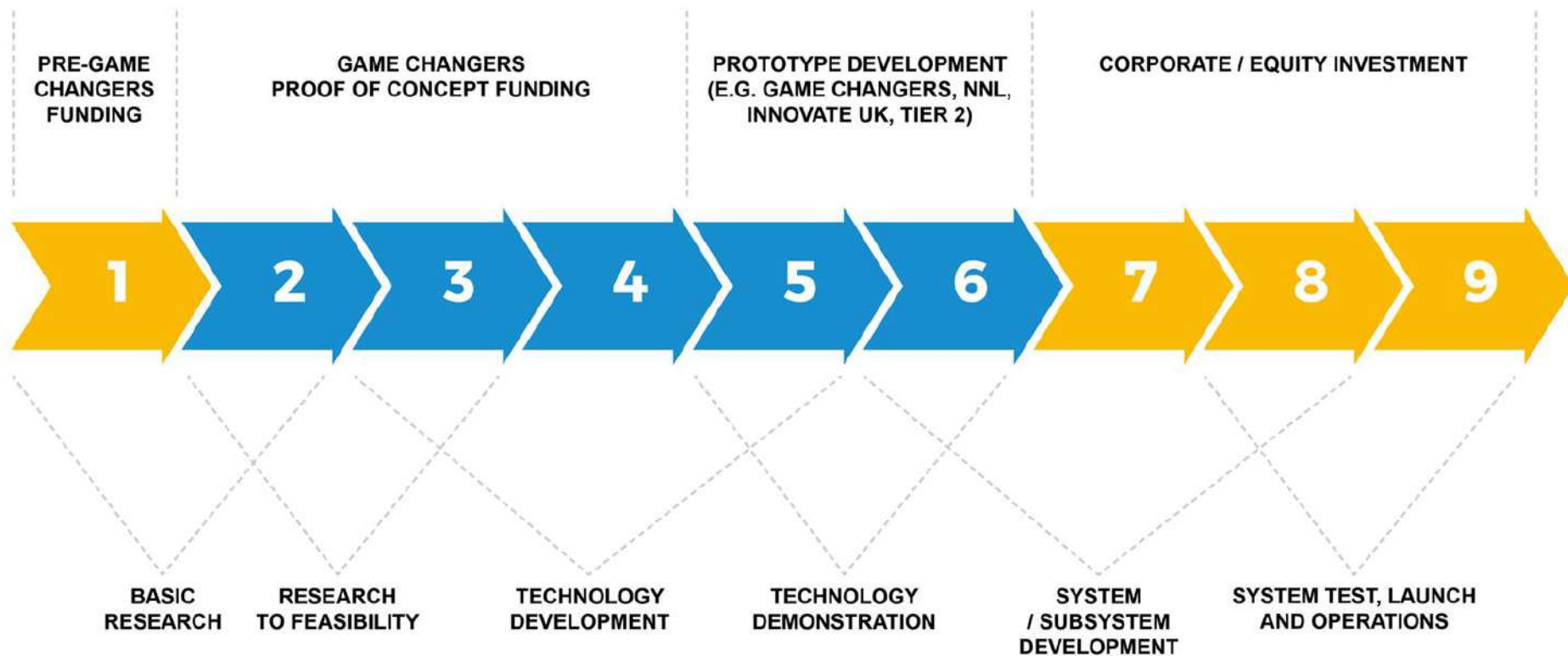
Level 7 – System Adequacy Validated in Space



Source: Wikipedia [https://en.wikipedia.org/wiki/Technology\\_readiness\\_level](https://en.wikipedia.org/wiki/Technology_readiness_level)

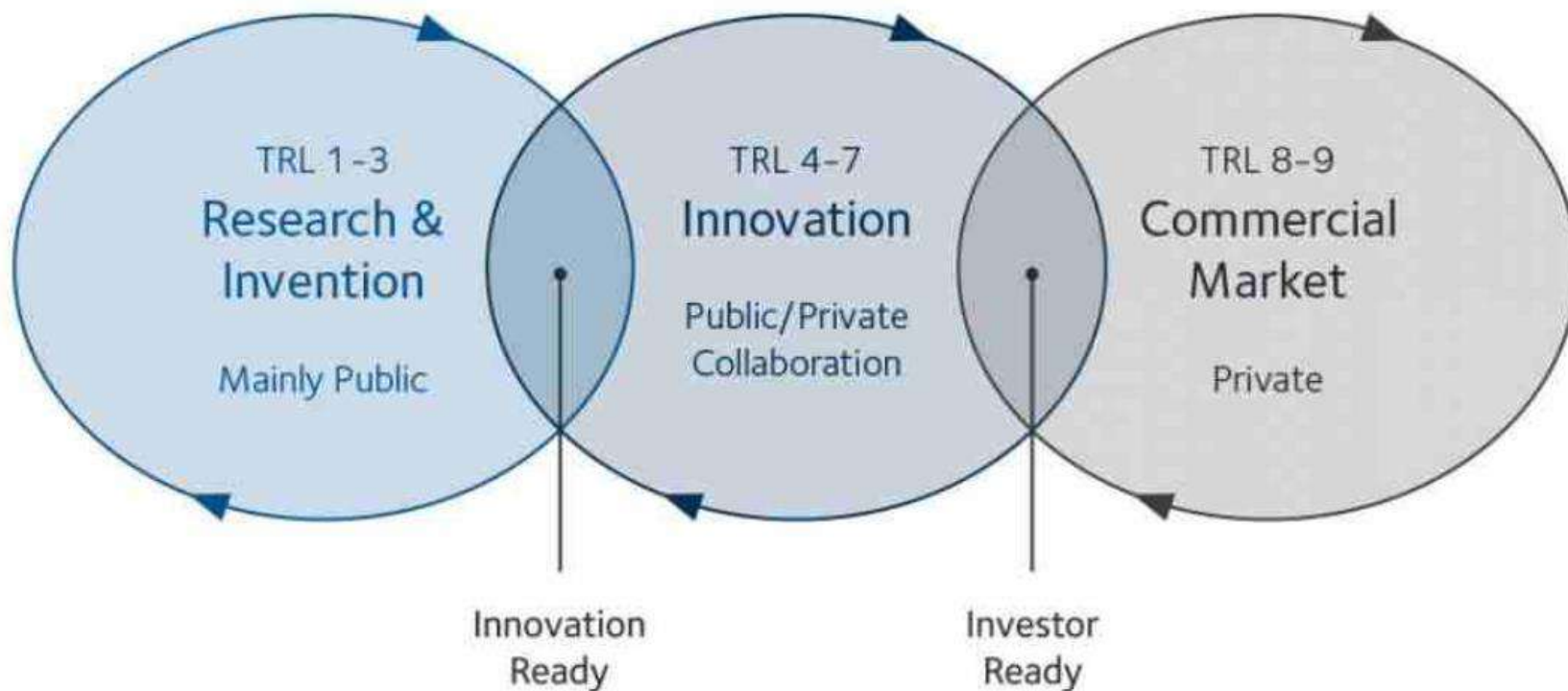


# TRL: Technology readiness level



Source: <https://www.gamechangers.technology/technology-readiness-levels/>

## TRL: Technology readiness level



Source: <https://www.uk-cpi.com/blog/the-innovation-challenge-and-the-valley-of-death>

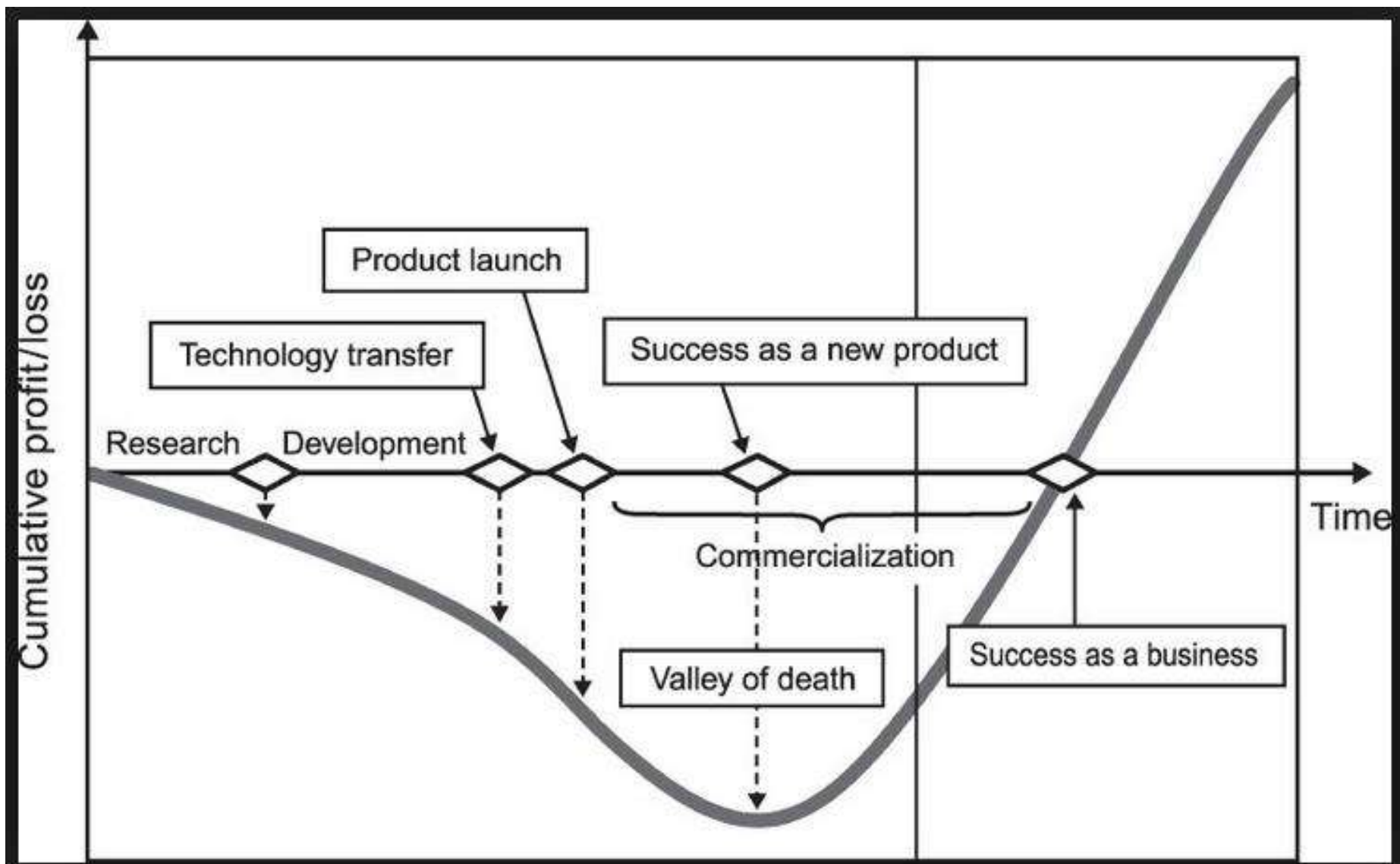
# Are we good at valorisation?



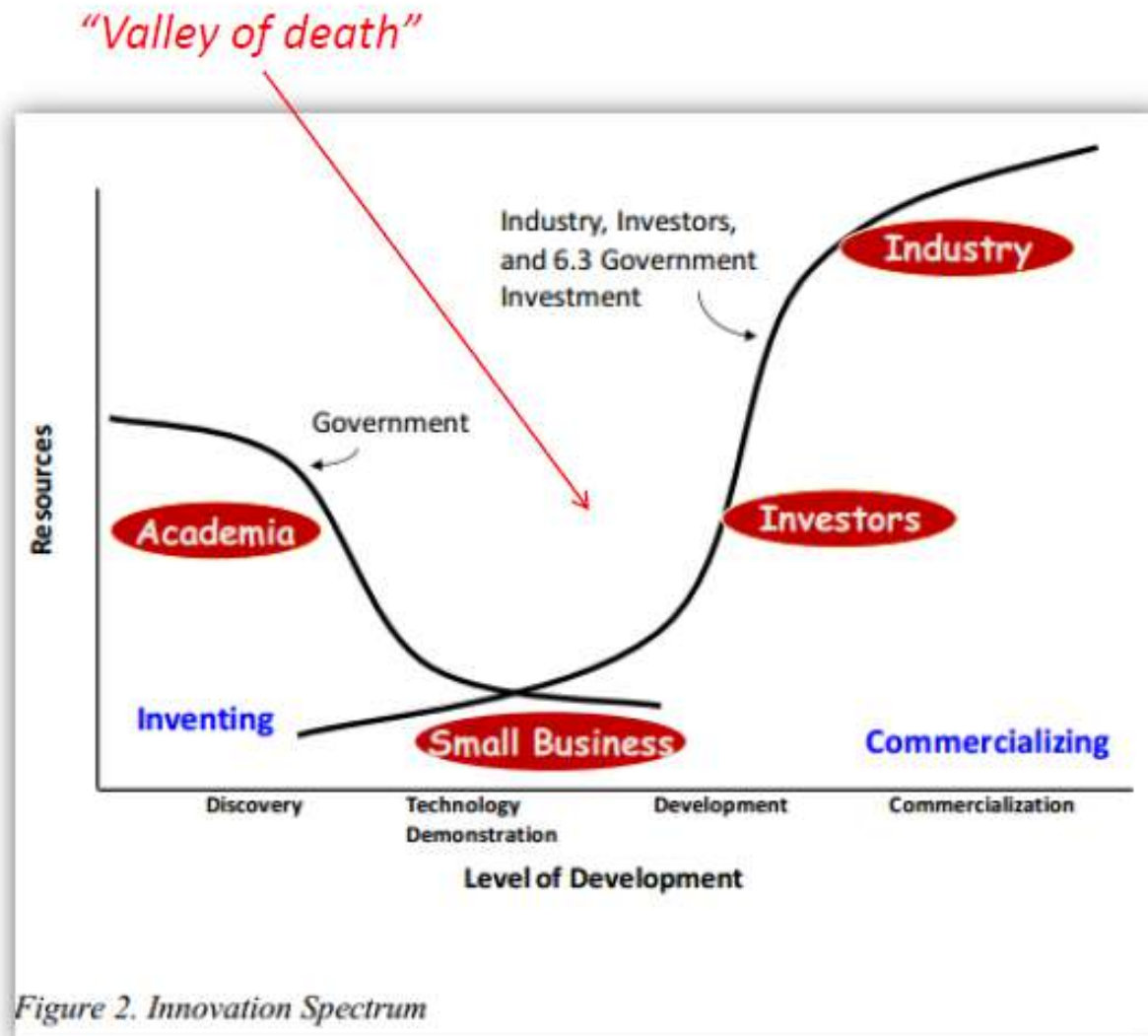
**HORIZON 2020** Program: crossing The Valley of Death

<http://www.nature.com/news/2008/080611/full/453840a.html>

# The Valley of Death:



The valley tends to appear at the point where a conceptual idea needs to be turned into a working prototype in order to demonstrate that it works, assess production costs, and to outline the equipment and processes needed for manufacture.

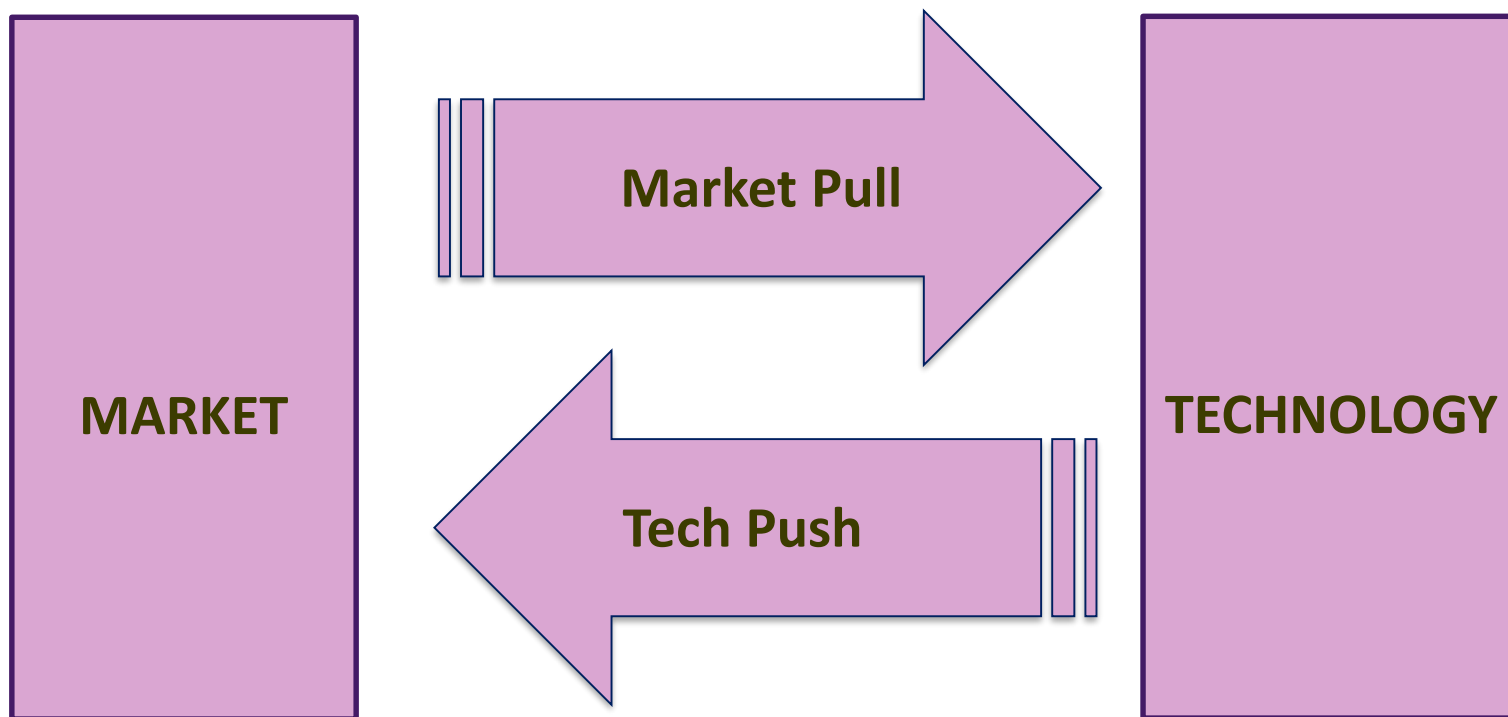


Source: Deborah J. Jackson: *What is an Innovation Ecosystem?*

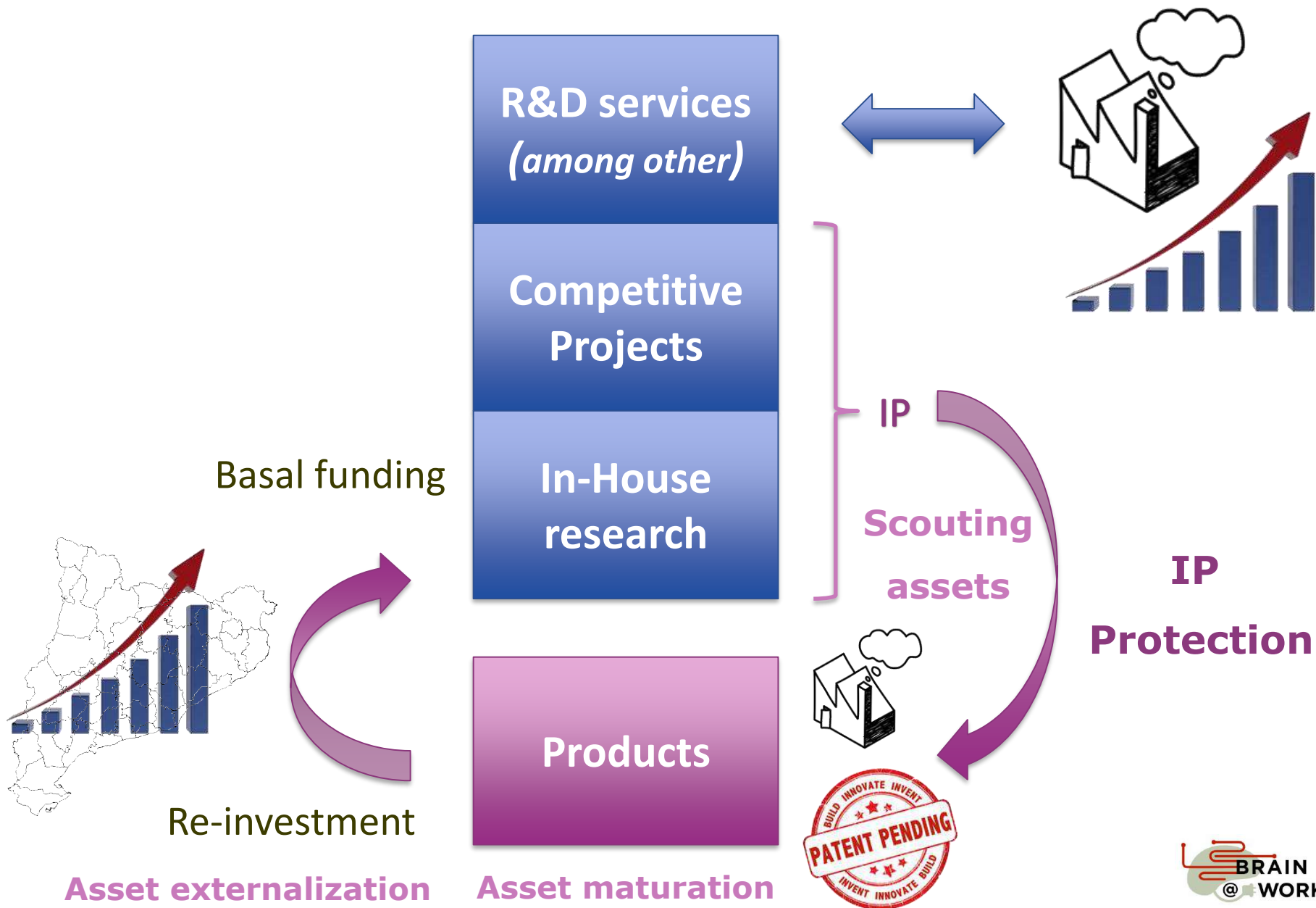
# The Technology transfer process at EURECAT



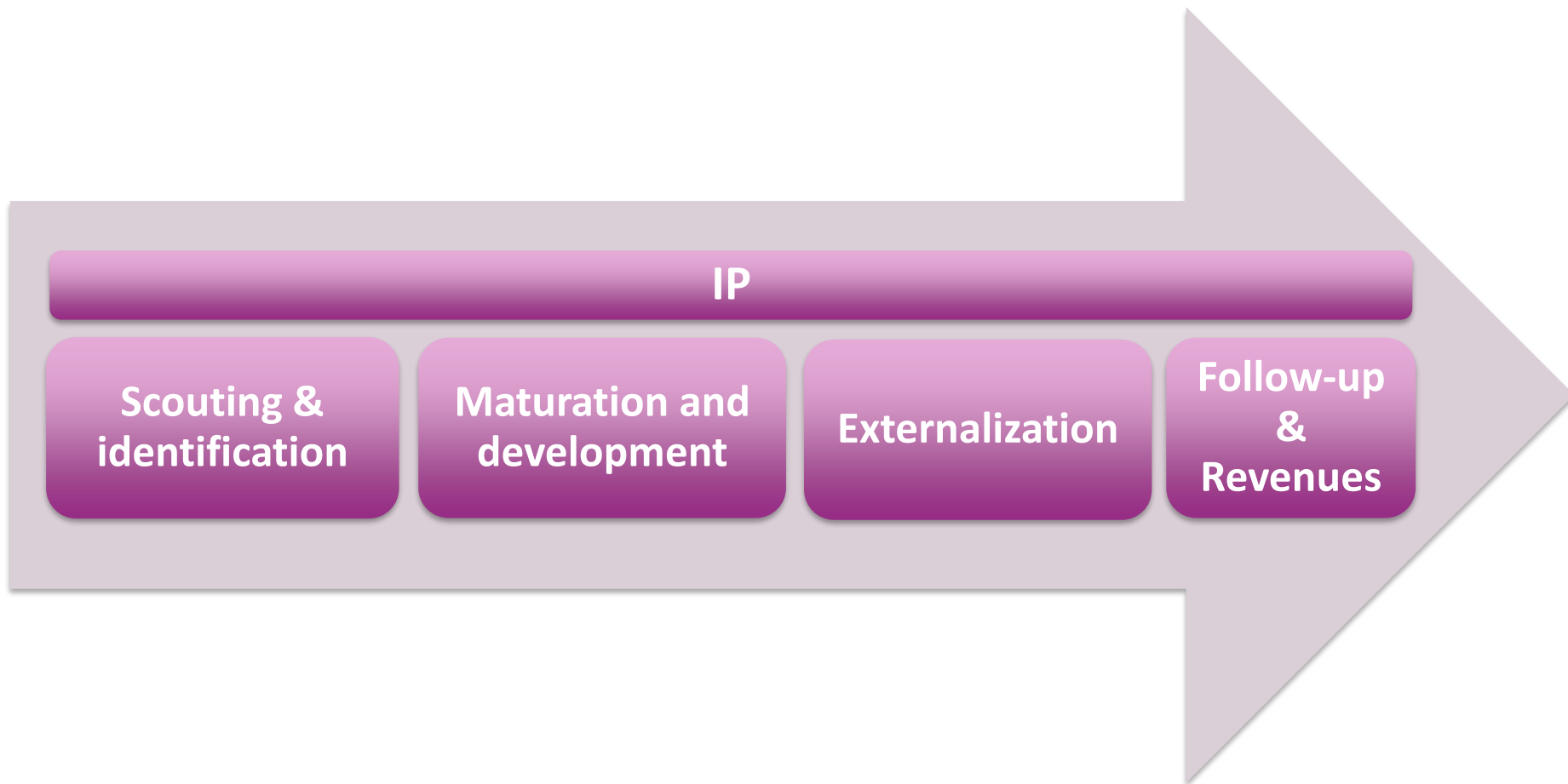
# Technology vs Market



# Eurecat Model



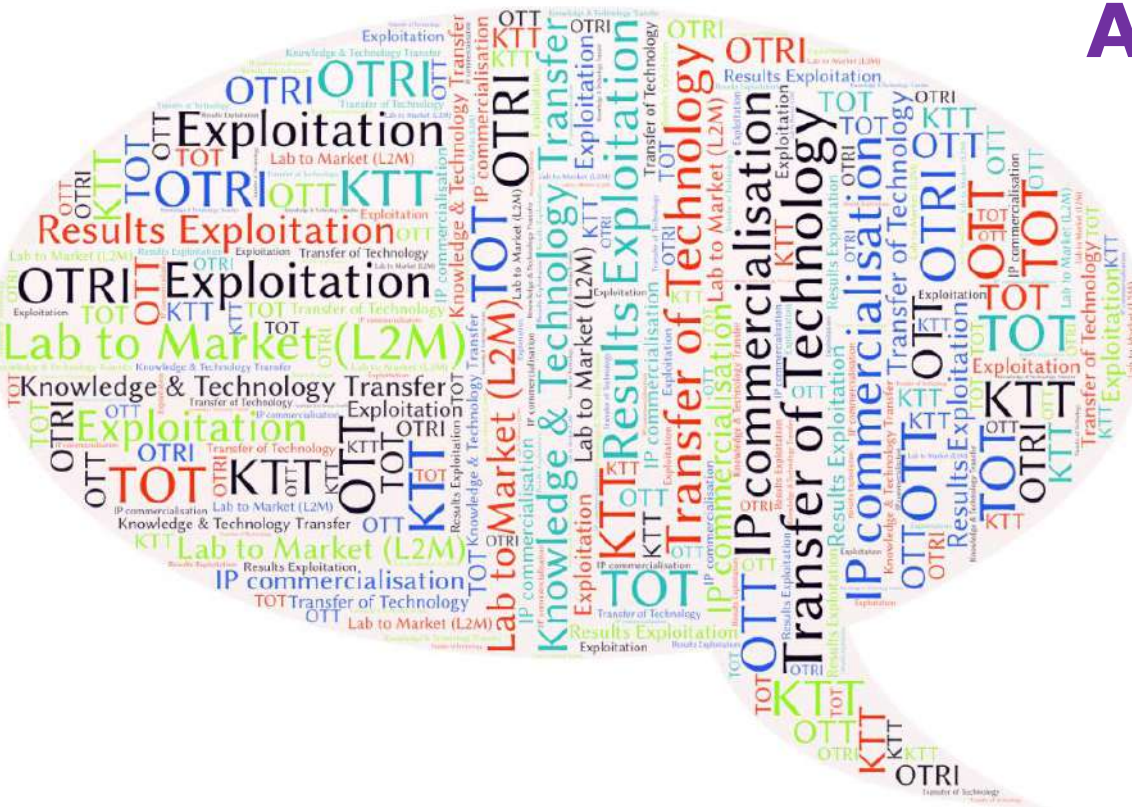
# Exploitation model at Eurecat



# Who conducts exploitation?



# THANKS ANY QUESTIONS?



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